

ADMINISTRATIVE DETAILS OF THE 36TH ANNUAL GENERAL MEETING (36TH AGM)

A. MODE OF MEETING

The 36th AGM of Tenaga Nasional Berhad (TNB or the Company) will be held on a **hybrid mode** in accordance with paragraph 8.27A of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad (MMLR) and Principle C of the Malaysian Code on Corporate Governance 2021 (MCCG) whereby listed issuers are encouraged to leverage technology in conducting general meetings to facilitate voting and remote shareholders' participation.

The date, time and venue of the 36th AGM are as follows:

| | | |
|-------|---|--|
| Date | : | Thursday, 21 May 2026 |
| Time | : | 10.00 a.m. |
| Venue | : | (a) Meeting Venue (Physical Attendance) Pusat Konvensyen Leo Moggie TNB Platinum No. 3, Jalan Bukit Pantai Bangsar, 59100 Kuala Lumpur Malaysia |
| | : | (b) Online Meeting Platform (Virtual Attendance) Virtually by way of electronic means via Boardroom Smart Investor Portal (BSIP) at https://investor.boardroomlimited.com |

Shareholders shall have the option to attend the hybrid 36th AGM either physically at the Meeting Venue or virtually via the Remote Participation and Electronic Voting (RPEV) facilities to be provided by Boardroom Share Registrars Sdn. Bhd. (Boardroom), the appointed Poll Administrator for this AGM. The Meeting Venue is in Malaysia where the Chairman of the meeting will be physically present in accordance with Section 327(2) of the Companies Act 2016 (CA2016).

B. ENTITLEMENT TO PARTICIPATE AND VOTE

For the purpose of determining a shareholder who shall be entitled to attend the 36th AGM, the Company shall be requesting Bursa Malaysia Depository Sdn. Bhd. to issue a General Meeting Record of Depositors (ROD) as at 13 May 2026. Only a depositor whose name appears therein shall be entitled to attend the 36th AGM or appoint a proxy(ies) to attend, participate and vote on his/her behalf.

If you are unable to participate at the 36th AGM, you may:

- i. Appoint proxy/proxies to participate and vote on your behalf; or
- ii. Appoint the Chairman as your proxy to vote on your behalf

and indicate your voting instructions in the Proxy Form.

If you wish to participate at the 36th AGM, you must not submit any Proxy Form. You will not be allowed to participate in the meeting together with proxy/proxies appointed by your good self.

*[Please refer to **Section (E)** below for further information in relation to the appointment of proxy.]*

C. MEETING PARTICIPATION

• Physical Attendance

All shareholders, proxies, corporate representatives or attorneys who wish to attend and participate at the 36th AGM physically are required to register for the meeting at the Meeting Venue.

Please refer to Section (iv) below for other information in relation to Physical Attendance at the 36th AGM.

• Virtual Attendance

The RPEV facilities will open for registration from Wednesday, 22 April 2026 onwards.

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(i) REGISTER ONLINE WITH BSIP (for first time registration only)

[Note: You are not required to register again if you have already signed up with BSIP.]

Please refer to the steps below on how to register for a BSIP account. Kindly follow the steps below for Individual or Corporate account.

- Open an internet browser. The latest versions of Chrome, Firefox, Safari, Edge or Opera are recommended.
- Go to the BSIP website at <https://investor.boardroomlimited.com>.

| Individual Account (For Shareholder & Proxy) | Corporate Account (For Representative of Corporate Holder or Authorised Nominees) |
|---|--|
| <ul style="list-style-type: none"> ▶ Click "Register" to sign up for a user account and select the correct account type "Sign up as Individual". ▶ Complete the registration with all required information. Upload and attach your MyKad (front and back) or Passport in JPEG, PNG or PDF format. ▶ Click "Sign Up". <p><i>[Note: Please ensure that you sign up for Individual Account if you are an appointed proxy to attend the meeting.]</i></p> | <ul style="list-style-type: none"> ▶ Click "Register" to sign up for a user account and select the correct account type "Sign up as Corporate Holder". ▶ Complete the registration with all required information. Upload and attach your MyKad (front and back) or Passport in JPEG, PNG or PDF format, along with the completed authorisation letter. ▶ Click "Sign Up". <p><i>[Note: If you are appointed as the authorised representative for more than one (1) company, click the home button and select "Edit Profile" in order to add your representation after your BSIP account has been approved.]</i></p> |

- You will receive an e-mail from BSIP for e-mail address verification. Click **"Verify E-mail Address"** from the e-mail received to proceed with the registration.
- Once your email address is verified, you will be re-directed to BSIP for verification of your mobile number. Click **"Request OTP Code"** and an OTP Code will be sent to the registered mobile number. You will need to enter the OTP Code and click **"Enter"** to complete the process.
- Once your mobile number is successfully verified, registration of your new BSIP account will be pending for final verification.
- An e-mail will be sent to you within one (1) business day informing on the approval of your BSIP account registration. Once the registration is completed, you can login at BSIP website at <https://investor.boardroomlimited.com> with the email address and password that you provided during registration to proceed with the next step.

(ii) REGISTER YOUR ATTENDANCE FOR THE 36TH AGM:

| Physical or Virtual Attendance |
|---|
| <ul style="list-style-type: none"> ▶ Go to the BSIP website at https://investor.boardroomlimited.com. ▶ Login your BSIP account with your registered email address and password. <p><i>[Note: If you do not have an account with BSIP, please sign-up/register with BSIP for free - refer to process "REGISTER ONLINE WITH BSIP" under item C(i) above.]</i></p> <ul style="list-style-type: none"> ▶ Click "Meeting Event". ▶ Go to "TENAGA NASIONAL BERHAD (36TH) ANNUAL GENERAL MEETING" and click "Enter". ▶ Go to "SHAREHOLDER ATTENDANCE", click "Register". ▶ Enter your nine (9) digits CDS account number. ▶ Read and check the box to accept the Terms & Conditions, then click "Register". ▶ You will receive a notification that your registration has been received and pending verification. ▶ Upon system verification against the General Meeting ROD as at 13 May 2026 you will receive an email from Boardroom after 19 May 2026 notifying you whether your registration has been accepted. ▶ If your registration is accepted, you will receive: <ul style="list-style-type: none"> (a) Steps to login to the Online Meeting Platform should you decide to join virtually; and (b) QR code for self-registration should you decided to attend physically at the Meeting Venue. |

All members, shareholders, proxies, corporate representatives or attorneys attending physically or virtually are encouraged to register your attendance via BSIP at <https://investor.boardroomlimited.com>. This is to assist the Company to make necessary preparations for the 36th AGM, particularly at the Meeting Venue based on General Meeting ROD as at 13 May 2026.

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(iii) JOINING THE VIRTUAL MEETING (RPEV)

Open an internet browser. Latest versions of Chrome, Firefox, Safari, Edge or Opera are recommended.

Via BSIP

- ▶ Go to the BSIP website at <https://investor.boardroomlimited.com>.
- ▶ Login your BSIP account with your registered email address and password.
[Note: If you do not have an account with BSIP, please sign up/register with BSIP for free - refer to "REGISTER ONLINE WITH BSIP" under item C(i) above.]
- ▶ Click "Meeting Event" and go to "**TENAGA NASIONAL BERHAD (36TH) ANNUAL GENERAL MEETING**" and then click "**Join Live Meeting**" to join the proceedings of the 36th AGM remotely.

- Meeting platform will open for login starting from 9.00 a.m. on Thursday, 21 May 2026 i.e. one (1) hour before the commencement of the 36th AGM.
- Important Notes:
 - The quality of the connectivity to the virtual meeting platform for live webcast as well as for remote online voting is dependent on the bandwidth and the stability of the internet connection available at the location of the remote users.
 - Recommended requirement for live webcast:
 - (a) Browser: Latest versions of Chrome, Firefox, Edge, Safari or Opera
 - (b) Bandwidth: Minimum nine (9) Mbps stable speed for High Definition (HD) High Quality video quality or 12 Mbps for Extra HD (EHD) video quality
 - (c) Device with working and good quality speakers
 - You may not be able to gain access to the 36th AGM via the RPEV facilities if your connecting device is on network with firewall and other security filtration.

(iv) PHYSICAL ATTENDANCE

- (a) Registration shall commence at **7.00 a.m. on Thursday, 21 May 2026** at the Meeting Venue and will end at a time as announced by the Chairman of the Meeting. You are encouraged to be punctual.
- (b) Please present the QR code that you received earlier from Boardroom at the self-registration counters to register your attendance.
- (c) No person will be allowed to register on behalf of the registered shareholder/proxy.
- (d) Corporate Representatives are required to present an authorisation letter along with personal identification per item (b) above.
- (e) If you are attending the 36th AGM as shareholder as well as proxy, you will be registered once and will be given only one (1) identification wristband.
- (f) You will not be allowed to register on behalf of another person.
- (g) Upon registration, you will be given a **Wristband**. No person will be allowed to enter the meeting room without wearing the wristband. The registration counters shall only manage verification of shareholdings and registration matters.

D. POLL VOTING

The voting at the 36th AGM will be conducted by poll in accordance with Paragraph 8.29A(1) of the MMLR. The Company has appointed Boardroom as the Poll Administrator to conduct the poll by way of electronic voting and Boardroom Corporate Services Sdn. Bhd. as the Scrutineers to verify the poll results.

Shareholders/proxies/corporate representatives/attorneys may proceed to vote on the resolutions from the commencement of the 36th AGM at 10.00 a.m. on Thursday, 21 May 2026 (for both Physical and Virtual Attendance) until the end of the voting session which will be announced by the Chairman. Upon completion of the voting session, the Scrutineers will verify and announce the poll results followed by the Chairman's declaration whether the resolutions are duly passed.

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Steps to vote:

| Virtual Attendance | Physical Attendance |
|--|---|
| <ol style="list-style-type: none"> 1. Once the voting is opened, click on the voting icon. The resolutions and voting choices will be displayed. 2. To vote, please select your voting options shown on screen. A confirmation message will appear indicating that your votes have been received. 3. To change your vote, re-select another voting option. If you wish to cancel your vote, please click "Cancel". 4. Upon completion of the vote casting, you may click the video button to continue to view the live webcast for the announcement of the poll results by the Chairman. | <ol style="list-style-type: none"> 1. Please vote using your smartphone/tablet with the QR code and credentials issued by Boardroom. 2. For shareholders who did not register with BSIP earlier, you may vote using your smartphone/tablet with the QR code which will be provided upon registration on the day of the meeting. 3. Alternatively, you may submit your vote at the polling kiosks provided by the Poll Administrator. |

E. PROXY FORM

The appointment of proxy/proxies may be submitted:

- (a) Electronically via BSIP at <https://investor.boardroomlimited.com>;
- (b) Via email at bsr.proxy@boardroomlimited.com; or
- (c) In hard copy form. The hard copy of Proxy Form must be deposited at the office of Boardroom at 11th Floor, Menara Symphony, No. 5, Jalan Prof. Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor Darul Ehsan, Malaysia.

If you wish to submit your Proxy Form electronically, please refer to the procedures for electronic lodgment of Proxy Form as set out below.

- Open an internet browser. The latest versions of Chrome, Firefox, Safari, Edge or Opera are recommended.
- Go to the BSIP website at <https://investor.boardroomlimited.com>.
- Login your BSIP account with your registered email address and password.
- [Note: If you do not have an account with BSIP, please sign-up/register with BSIP for free - refer to process **"REGISTER ONLINE WITH BSIP"** under item C(i) above.]
- Click **"Meeting Event(s)"**.
- Go to **"TENAGA NASIONAL BERHAD (36th) ANNUAL GENERAL MEETING"** and click **"Enter"**.

| By Shareholder and Corporate Holder | By Nominees Company |
|---|--|
| <ul style="list-style-type: none"> ▶ Select the Company that you are representing - for Corporate Account user only. ▶ Go to "PROXY" and click "Submit eProxy Form". ▶ Click "Submit eProxy Form" ▶ Enter your nine (9) digits CDS account number and number of securities held. ▶ Select your proxy/proxies appointment - either the Chairman of the meeting or individual named proxy/proxies. ▶ Read and accept the Terms and Conditions and click "Next". ▶ Enter the required particulars of your proxy/proxies. ▶ Indicate your voting instructions for each Resolution - FOR, AGAINST, ABSTAIN or DISCRETIONARY. If DISCRETIONARY is selected, your proxy/proxies will decide on your votes during poll at the meeting. ▶ Review and confirm your proxy/proxies appointment. Click "Submit". ▶ Download or print the eProxy Form as acknowledgement. | <ul style="list-style-type: none"> ▶ Select the Nominees Company that you are representing. ▶ Go to "PROXY" and click "Submit eProxy Form". ▶ Click "Download Excel Template" to download. ▶ Insert the appointment of proxy/proxies for each CDS account with the necessary data and voting instructions in the downloaded excel file template. Ensure inserted data is correct and tidy. ▶ Proceed to upload the duly completed excel file. ▶ Review and confirm your proxy/proxies appointment and click "Submit". ▶ Download or print the eProxy Form as acknowledgement. |

The proxy forms and/or documents relating to the appointment of proxy for the 36th AGM shall be deposited or submitted in the following manner not less than 48 hours before the time for holding the 36th AGM or **no later than Tuesday, 19 May 2026 at 12.00 p.m.**

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F. REVOCATION OF PROXY

If you have submitted your proxy form prior to the 36th AGM and subsequently decide to appoint another person or if you wish to participate at the 36th AGM yourself, please revoke the appointment of proxy/proxies at least 48 hours before the 36th AGM. Please find below the steps for revocation of the eProxy Form or hard copy Proxy Form:

| eProxy Form | Hard copy Proxy Form |
|--|--|
| <ul style="list-style-type: none"> ▶ Click “Meeting Event” and Enter “TENAGA NASIONAL BERHAD (36TH) ANNUAL GENERAL MEETING”. ▶ Go to “Submitted eProxy Form list” and click “View” for the eProxy Form. ▶ Click “Cancel/Revoke” at the bottom of the eProxy Form. ▶ Click “Proceed” to confirm. | <p>Please write in to bsr.proxy@boardroomlimited.com to revoke the appointment of proxy/proxies.</p> |

Upon revocation, proxy/proxies appointed earlier will not be allowed to participate at the 36th AGM. In such event, you should advise your proxy/proxies accordingly.

G. SUBMISSION OF QUESTIONS

| Virtual Attendance | Physical Attendance |
|---|--|
| <p>Before Meeting Day</p> <p>You may submit your questions before the meeting via BSIP website at https://investor.boardroomlimited.com. Login to your BSIP account and click “Meeting Event” and go to “TENAGA NASIONAL BERHAD (36th) ANNUAL GENERAL MEETING” and click “Enter”. Thereafter, select “SUBMIT QUESTION” to pose your questions. Please submit your questions no later than 10.00 a.m. on Tuesday, 19 May 2026.</p> <p>Meeting Day</p> <p>You may use the Messaging window facility to submit your questions. The Messaging window facility will open one (1) hour before the 36th AGM which is from 9.00 a.m. on Thursday, 21 May 2026.</p> | <ul style="list-style-type: none"> ▶ You may submit your questions via the QR Code which will be provided upon registration on the day of the meeting. ▶ Click on the Messaging window facility to submit your questions. The Messaging window facility will open one (1) hour before the 36th AGM which is from 9.00 a.m. on Thursday, 21 May 2026. ▶ You may also speak or raise questions during the meeting. |

We will endeavour to respond to the questions during the meeting or by email or by posting our response on our corporate website after the meeting.

H. INTEGRATED ANNUAL REPORT 2025

In line with the on-going Group’s commitment to the environment, in promoting sustainable practice as well as to achieve greater cost efficiencies, TNB encourages its shareholders to go paperless and access the digital copy of TNB Integrated Annual Report 2025 for perusal by downloading it from the Company’s website at www.tnb.com.my.

I. REFRESHMENT AND DOOR GIFT

- (1) Light refreshments will be served for the shareholders/proxies attending the AGM. Please proceed to the refreshment counter/ area as indicated by the signages.
- (2) Door gift will be provided to shareholders/proxies in the following manner:
 - (a) One (1) door gift for one (1) shareholder either attend via physical or virtual.
 - (b) For a shareholder who has been appointed as a proxy by another shareholder, he/she is only entitled to one (1) door gift.
 - (c) For a shareholder who appoints more than one (1) proxy, door gift will only be provided to the first proxy which stated in the Proxy Form.
 - (d) Where a proxy represents multiple shareholders, the proxy shall be entitled to ONLY one (1) door gift.
 - (e) If the proxy/proxies has/have collected the door gift earlier, shareholder(s) who decided to attend and request to revoke the proxy appointment will not be given any door gift.

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(3) VOTING PROCEDURE

The voting at the 36th AGM will be conducted via e-polling. Boardroom Share Registrars Sdn. Bhd. has been appointed as Poll Administrator to conduct the polling process. An Independent Scrutineer will verify the result of the poll. Please follow the instructions given during the AGM for the e-polling process.

(4) FIRST AID

Please refer to any of our staff/First Aiders should any assistance be required.

(5) PERSONAL BELONGINGS

Please take care of your own personal belongings. TNB will not be held responsible/liable for any lost items.

(6) HEALTH AND SAFETY MEASURES

All physical attendees at the Meeting Venue must be medically fit to attend the 36th AGM. If you have symptoms of being unwell with sore throat, flu, fever, cough or other common symptoms, you are encouraged to keep your mask on during the meeting.

The Company will take the necessary measures against any of the attendees who does not meet the foregoing health protocols.

(7) NO SMOKING POLICY

TNB enforces a no smoking policy at all TNB premises and therefore, smoking is strictly prohibited. Your co-operation is much appreciated.

(8) PARKING AREA

You may park your vehicle at the designated parking areas near the TNB Headquarters (TNB HQ) Futsal Court. Kindly proceed to enter TNB HQ via Jalan Bukit Pantai (Gate A) or Jalan Bangsar (Gate D). Shuttle Service is readily available at the designated drop off/pick up points.

(9) MOBILE DEVICES

Please ensure that all mobile devices i.e. phones/pagers/other sound emitting devices are put on silent mode during the AGM to ensure smooth and uninterrupted proceedings. Any recording of the proceedings, either vocal or audio visual is strictly prohibited.

(10) HELP DESK

Please proceed to the Help Desk which is located within the registration area should you have inquiry pertaining to the shareholdings and/or registration matters.

(11) PERSONAL DATA PRIVACY

By submitting an instrument appointing a proxy(ies) and/or representative(s) to participate and vote at the Meeting Venue and Online Meeting Platform of the 36th AGM and/or any adjournment thereof, a shareholder of the Company:

- (a) consents to the processing of the shareholder's personal data by the Company for:
 - processing and administration of proxies and representatives appointed for the 36th AGM;
 - preparation and compilation of the attendance lists, minutes and other documents relating to the AGM (which includes any adjournments thereto); and
 - the Company's compliance with any applicable laws, listing rules, regulations, codes and/or guidelines (collectively, the Purposes).
- (b) have the right to access, object to the processing, and request rectification or deletion of the personal data.
- (c) undertakes and warrants that he or she has obtained such proxy(ies)' and/or representative(s)' prior consent for the Company's processing of such proxy(ies)' and/or representative(s)' personal data for the Purposes.
- (d) agrees to fully indemnify the Company for any penalties, liabilities, legal suits, claims, demands, losses and damages as a result of the shareholder's failure to provide accurate and correct information of the personal data.

(Note: the term "processing" and "personal data" shall have the meaning as defined in the Personal Data Protection Act 2010)

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(12) ENQUIRIES FOR 36TH AGM

If you have any enquiry relating to the 36th AGM, please contact Boardroom's Helpdesk from Mondays to Fridays (except Public Holidays) between 8.30 a.m. to 5.30 p.m.:

General Line : +603 7890 4700

Email : bsr.helpdesk@boardroomlimited.com

HOW TO GET TO TNB HQ

By Train



Take the Light Rail Transit (LRT) to Abdullah Hukum Station:

Or

- Take the KL Monorail Line to KL Sentral and thereafter change to LRT to Abdullah Hukum Station;
- Take the Mass Rapid Transit (MRT) Sungai Buloh-Kajang Line to Pasar Seni Station and thereafter change to LRT to Abdullah Hukum Station;
- Shareholders will need to use the Pedestrian Pedestal at Abdullah Hukum LRT to enter TNB HQ via Gate C or Gate D where the Shuttle Service will be readily available.

By Bus



Take the Rapid KL Bus No. 751, 772, 780, 782 and 821 from Pasar Seni, KL Sentral to Abdullah Hukum:

- Shareholders will need to use the Pedestrian Pedestal at Abdullah Hukum LRT to enter TNB HQ via Gate C or Gate D where the Shuttle Service will be readily available.

By Car, Grab or Taxi



Shareholders/Proxies may use Gate A or Gate D to enter TNB HQ:

- Gate A of TNB HQ is opposite Selangor Water Supply Company (Air Selangor) and also near Pantai Medical Centre;
- Gate D of TNB HQ is opposite LRT Abdullah Hukum Station. You may take Jalan Bangsar to enter Gate D;
- Catch a Taxi/Grab from anywhere in Kuala Lumpur or Selangor and request for a drop-off at Pusat Konvensyen Leo Moggie, TNB Platinum (Meeting Venue);
- Taxis or Airport Limos are also available from Kuala Lumpur International Airport (KLIA) to the Meeting Venue and the drive takes approximately one (1) hour;
- Accessible Expressways/Highways and major roads that conveniently direct shareholders/proxies to TNB HQ are as follows:
 - i. Federal Highway,
 - ii. New Pantai Expressway (NPE),
 - iii. Kerinchi Link/SPRINT Highway,
 - iv. Jalan Bangsar,
 - v. Jalan Bukit Pantai, or
 - vi. Jalan Pantai Baru;
- Alternatively, kindly use the GPS or Waze navigation to get to the Meeting Venue.