

# PROXY FORM

## 36<sup>TH</sup> ANNUAL GENERAL MEETING

(Before completing the form, please refer to the notes overleaf)



NUMBER OF ORDINARY SHARE(S) HELD	CDS ACCOUNT NO.												

I/We, \_\_\_\_\_  
(FULL NAME OF SHAREHOLDER AS PER NRIC/CERTIFICATE OF INCORPORATION IN CAPITAL LETTERS)

NRIC No./Passport No./Company No. \_\_\_\_\_ of \_\_\_\_\_  
(FULL ADDRESS)

\_\_\_\_\_ (FULL ADDRESS)

Telephone No. and Email Address \_\_\_\_\_ being a Member of Tenaga Nasional Berhad, hereby appoint:

FULL NAME OF PROXY AS PER NRIC IN CAPITAL LETTERS		NO. OF SHARES	PERCENTAGE (%)
Proxy 1	NRIC No./Passport No.:		
	Telephone No.:		
	Email Address:		
Proxy 2	NRIC No./Passport No.:		
	Telephone No.:		
	Email Address:		
<b>TOTAL</b>		<b>100%</b>	

or failing him/her

or failing him/her

\*the Chairman of the Meeting, as my/our proxy, to attend and vote for me/us and on my/our behalf at the **36<sup>TH</sup> ANNUAL GENERAL MEETING (36<sup>TH</sup> AGM)** of **TENAGA NASIONAL BERHAD (TNB or the Company)** to be held at Pusat Konvensyen Leo Moggie, TNB Platinum, No. 3, Jalan Bukit Pantai, Bangsar, 59100 Kuala Lumpur, Malaysia (Meeting Venue) and will be broadcasted live from the Meeting Venue on **THURSDAY, 21 MAY 2026 at 10.00 a.m.**, and/or at any adjournment thereof.

My/Our proxy is to vote as indicated below:

NO.	RESOLUTIONS	FOR	AGAINST
<b>ORDINARY BUSINESS</b>			
Re-election of the following Directors who retire in accordance with Clause 64(1) of the Company's Constitution:			
1.	Tan Sri Abdul Razak bin Abdul Majid	<b>ORDINARY RESOLUTION 1</b>	
2.	Muazzam bin Mohamad	<b>ORDINARY RESOLUTION 2</b>	
3.	Ong Ai Lin	<b>ORDINARY RESOLUTION 3</b>	
Re-election of the following Director who retires in accordance with Clause 63(2) of the Company's Constitution:			
4.	Datuk Ir. Ts. Shamsul bin Ahmad	<b>ORDINARY RESOLUTION 4</b>	
Approval for payment of the following Non-Executive Directors' fees from the 36 <sup>th</sup> AGM until the next Annual General Meeting (AGM) of the Company:			
5.	(i) Director's fee of RM32,000.00 per month to Tan Sri Abdul Razak bin Abdul Majid, Non-Executive Chairman (ii) Director's fees of RM7,000.00 and RM5,000.00 per month for TNB Subsidiaries Category II and III respectively to Tan Sri Abdul Razak bin Abdul Majid, Non-Executive Chairman	<b>ORDINARY RESOLUTION 5</b>	
6.	(iii) Director's fee of RM20,000.00 per month for the following Non-Executive Directors: a. Rohaya binti Mohammad Yusof b. Muazzam bin Mohamad c. Ong Ai Lin d. Gopala Krishnan K.Sundaram e. Dato' Merina binti Abu Tahir f. Dato' Zulkifli bin Ibrahim g. Alan Hamzah Sendut	<b>ORDINARY RESOLUTION 6</b> <b>ORDINARY RESOLUTION 7</b> <b>ORDINARY RESOLUTION 8</b> <b>ORDINARY RESOLUTION 9</b> <b>ORDINARY RESOLUTION 10</b> <b>ORDINARY RESOLUTION 11</b> <b>ORDINARY RESOLUTION 12</b>	
7.	Approval for payment of benefits payable to the Non-Executive Directors (excluding Non-Executive Directors' fees) from the 36 <sup>th</sup> AGM until the next AGM of the Company	<b>ORDINARY RESOLUTION 13</b>	
8.	Re-appointment of Messrs PricewaterhouseCoopers PLT as Auditors of the Company and to authorise the Directors to fix their remuneration	<b>ORDINARY RESOLUTION 14</b>	

Please indicate with an "X" in the box provided for each Resolution as how you wish your votes to be cast. If no voting instruction is given, the proxy(ies) is/are hereby authorised to vote or abstain from voting at his/her/their discretion.

\*If you do not wish to appoint the Chairman of the Meeting as your proxy/one (1) of your proxies, please strike out the word "the Chairman of the Meeting" and insert the name(s) of the proxy(ies) you wish to appoint in the blank spaces provided.

Dated this \_\_\_\_\_ day of \_\_\_\_\_, 2026

Signature(s) or Common Seal of Member(s)

**NOTES:**

1. A member shall be entitled to appoint another person as his/her proxy to exercise all or any of his/her rights to attend, participate, speak and vote at a meeting of members of the Company, in accordance with Section 334(1) of the Companies Act 2016.
2. Only members whose names appear in the General Meeting Record of Depositors as at 13 May 2026 shall be entitled to attend the Meeting or appoint proxy(ies) to attend and/or vote on their behalf.
3. The appointment of proxy/proxies must be submitted not less than 48 hours before the time appointed for the taking of the poll or **no later than Tuesday, 19 May 2026 at 12.00 p.m.:**
  - (a) Electronically via Boardroom Smart Investor Portal at <https://investor.boardroomlimited.com>;
  - (b) Via email at [bsr.proxy@boardroomlimited.com](mailto:bsr.proxy@boardroomlimited.com); or
  - (c) In hard copy form. The hard copy of Proxy Form must be deposited at the office of Boardroom Share Registrars Sdn. Bhd. at 11<sup>th</sup> Floor, Menara Symphony, No. 5, Jalan Prof. Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor Darul Ehsan, Malaysia.
4. The Proxy Form, together with the Administrative Details of the 36<sup>th</sup> AGM outlining the applicable procedures, is accessible on the Company's website at [www.tnb.com.my](http://www.tnb.com.my).
5. Where a member is an authorised nominee as defined in accordance with the provisions of the Securities Industry (Central Depositories) Act 1991, it may appoint up to two (2) proxies in respect of each Securities Account it holds with ordinary shares in the Company standing to the credit of the said Securities Account.
6. A member entitled to participate and vote at the Meeting is entitled to appoint not more than two (2) proxies to participate and vote on his/her behalf. Where a member appoints two (2) proxies, the appointments shall be invalid unless the proportion of the shareholdings to be represented by each proxy is specified.
7. The instrument appointing a proxy/Proxy Form shall be in writing under the hand of the appointer or of his attorney duly appointed under a power of attorney. Where the instrument appointing a proxy/Proxy Form is executed by a corporation, it shall be executed either under its common seal or under the hand of any officer or attorney duly appointed under a power of attorney.
8. A corporation which is a member may by resolution of its Directors or other governing body authorise such person as it thinks fit to act as its representative at the Meeting in accordance with Clause 51 of the Company's Constitution.
9. Pursuant to Paragraph 8.29A(1) of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, voting at the Meeting will be conducted by poll.

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AFFIX  
STAMP

**BOARDROOM SHARE REGISTRARS SDN. BHD.**

11<sup>th</sup> Floor, Menara Symphony  
No. 5, Jalan Prof. Khoo Kay Kim  
Seksyen 13, 46200 Petaling Jaya  
Selangor Darul Ehsan  
Malaysia

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