

Change in Boardroom

TENAGA NASIONAL BHD

Date of change	01 Mar 2026
Name	DATUK IR. TS. SHAMSUL BIN AHMAD
Age	59
Gender	Male
Nationality	Malaysia
Designation	Chief Executive Officer
Directorate	Executive
Type of change	Appointment

Qualifications

No	Qualifications	Major/Field of Study	Institute/University	Additional Information
1	Masters	Master of Business Administration	Universiti Tenaga Nasional	
2	Degree	Bachelor of Science in Mechanical Engineering	North Carolina A&T State University, United States of America	
3	Professional Qualification	Professional Technologist	Malaysia Board of Technologists	
4	Professional Qualification	Certified Professional Engineer	Board of Engineers Malaysia	

Working experience and occupation

- Datuk Ir. Ts. Shamsul bin Ahmad's impressive tenure at TNB spans over 37 years, during which he has held a myriad of significant roles in generation business experience.
- In his current position as Chief Regulatory & Stakeholder Management Officer, Datuk Ir. Ts. Shamsul is instrumental in shaping the Malaysia's electricity supply industry regulatory framework and oversees the full spectrum of regulatory strategy from economic and policy matters, including the IBR framework, tariff design proposals and system planning.
- His role is also pivotal in leading strategic stakeholder engagement across both domestic and international arenas, fostering high level of trust, that is crucial to realise TNB's long term vision and aspirations.
- Prior to his current role, he was the Managing Director of TNB Fuel Services Sdn. Bhd., a wholly owned subsidiary of TNB (September 2021 - December 2022).
- Notably, he served as the Managing Director of TNB Janamanjung Sdn. Bhd. (TNBJ), a wholly owned subsidiary of TNB (July 2013 - August 2021).
- He currently serves as Malaysia Country Coordinator for Heads of ASEAN Power Utilities/Authorities (HAPUA) and is actively involved in other regional energy cooperation platforms such as AESIEAP, and supporting government initiatives and policy alignment across the energy sector through high-level ministerial platform such as Senior Officials Meeting on Energy (SOME) and ASEAN Ministers on Energy Meeting (AMEM).
- He also holds directorships in TNB Group of Companies.
- He is an Adjunct Professor at UNITEN Business School (UBS) and Chairman of Industry Advisory Panel, Department of Mechanical Engineering, College of Engineering at Universiti Tenaga Nasional, Malaysia.
- He also participates as a local and international panel speaker, contributing insights on the evolving energy industry landscape.

Directorships in public companies and listed issuers (if any)	Nil
Family relationship with any director and/or major shareholder of the listed issuer	Nil
Any conflict of interests that he/she has with the listed issuer	Nil
Details of any interest in the securities of the listed issuer or its subsidiaries	Direct Interest: 65,000

Remarks :

YBhg. Datuk Ir. Ts. Shamsul bin Ahmad is appointed as President/Chief Executive Officer and Non-Independent Executive Director of TNB by the Special Shareholder, Minister of Finance (Incorporated) for a period of one (1) year with effect from 1 March 2026 until 28 February 2027, with an option to extend for a period of one (1) year.

Please refer to the Press Release "TNB Appoints Datuk Ir. Ts. Shamsul as new President/Chief Executive Officer Effective 1 March 2026".

 **Announcement Info**

Company Name	TENAGA NASIONAL BHD
Stock Name	TENAGA
Date Announced	27 Feb 2026
Category	Change in Boardroom
Reference Number	C03-26022026-00012