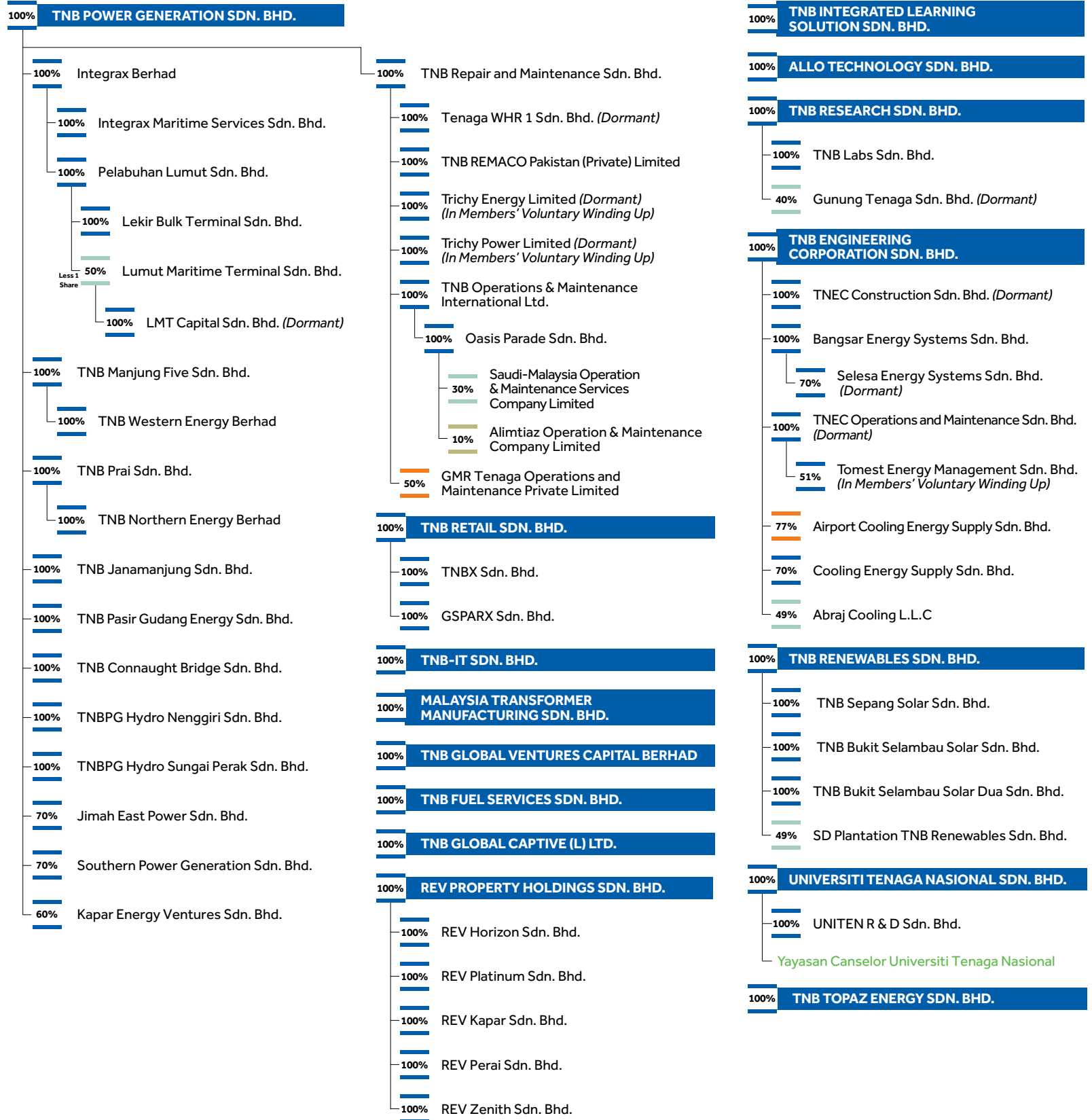


CORPORATE STRUCTURE

As at 6 March 2023

TENAGA NASIONAL BERHAD



* GVO Wind Limited, Bluemerang Capital Limited, Vantage Solar Investments S.A.R.L., Clean Energy and Infrastructure UK Wind Limited and Clean Energy and Infrastructure UK Wind 2 Limited Group of Companies are detailed out on pages 255-264 of this Integrated Annual Report.

CORPORATE STRUCTURE

As at 6 March 2023

Legend: ● Subsidiaries ● Associates ● Joint Ventures ● Simple Investments ● Trust Foundations

100% TNB ENERGY SERVICES SDN. BHD.

- 100% Tenaga E Mobility Solutions Sdn. Bhd. (Dormant)
- 70% MAEVI Sdn. Bhd. (Dormant)
- 49% Metrosphere Hydro Tersat Sdn. Bhd.
- 40% FTJ Bio Power Sdn. Bhd.
- 20% Jana Landfill Sdn. Bhd.

100% POWER AND ENERGY INTERNATIONAL (MAURITIUS) LTD.

- 100% Independent Power International Ltd.
- 20% Malaysian Shoaiba Consortium Sdn. Bhd.
- 50% Saudi-Malaysia Water & Electricity Co. Ltd.
- 30% GMR Energy Limited

100% TNB INTERNATIONAL SDN. BHD.

- 100% Vantage RE Ltd.
- 100% Tenaga Wind Ventures UK Ltd.
 - 100% GVO Wind Limited*
 - 100% Bluemerang Capital Limited*
- 55% Vantage Solar Investments S.A.R.L.*
 - 100% Vantage Solar UK4 Limited
- 100% Clean Energy and Infrastructure UK Limited
 - 100% Clean Energy and Infrastructure UK Wind Limited*
 - 100% Clean Energy and Infrastructure UK Wind 2 Limited*
- 100% JBM Solar Projects 18 Ltd
- 100% JBM Solar Projects 23 Limited
- 100% TWV No.1 Limited
- 100% Vantage RE No.1 Limited
 - 49% Blyth Offshore Demonstrator Limited

100% TNB VENTURES SDN. BHD.

- 76% Tenaga Cable Industries Sdn. Bhd.

83% SABAH ELECTRICITY SDN. BHD.

- 100% Elopura Power Sdn. Bhd. (Dormant)
- 20% Oriole Hydro Padas Sdn. Bhd.

100% ARUNA SERVICIOS INTEGRALES S.L.U.

- 100% Global Power Enerji Sanayi Ve Ticaret Anonim Şirketi
- 30% Gama Enerji Anonim Şirketi

60% TENAGA SWITCHGEAR SDN. BHD.

- 60% TSG Ormazabal Sdn. Bhd.
- 95% PT. Tenaga Nusa Bakti (Dormant)

ASSOCIATES

- 49% FIBRECOMM NETWORK (M) SDN. BHD.
- 20% TEKNOLOGI TENAGA PERLIS CONSORTIUM SDN. BHD.
- 20% GB3 SDN. BHD.
- 25% JIMAH ENERGY VENTURES HOLDINGS SDN. BHD.
 - 100% Jimah Energy Ventures Sdn. Bhd.

JOINT VENTURE

- 50% SEATRAC SDN. BHD. (Dormant)

MANJUNG ISLAND ENERGY BERHAD
(Subsidiary as defined by MFRS 10, 11 and 12)

SIMPLE INVESTMENTS

- 20% PERUSAHAAN OTOMOBIL ELEKTRIK (MALAYSIA) SDN. BHD.
- 10% LABUAN REINSURANCE (L) LTD.
- 7.8% FEDERAL POWER SDN. BHD. (Under Interim Judicial Management)

TRUST FOUNDATIONS

- YAYASAN TENAGA NASIONAL
- RETIREMENT BENEFIT TRUST FUND

DORMANT COMPANIES

- 100% TNB RISK MANAGEMENT SDN. BHD.
- 100% TNB HIDRO SDN. BHD.
- 100% TNB TRANSMISSION NETWORK SDN. BHD.
- 100% TNB GENERATION SDN. BHD.
- 100% TNB ENGINEERS SDN. BHD.
- 100% TNB PROPERTIES SDN. BHD.
 - 100% TNP Construction Sdn. Bhd.
 - 40% KM-Metro TNB Properties Sdn. Bhd.
- 100% TNB CAPITAL (L) LTD. (In Members' Voluntary Winding Up)
- 100% TNB DISTRIBUTION SDN. BHD. (In Members' Voluntary Winding Up)
- 70% SEPANG POWER SDN. BHD. (In Members' Voluntary Winding Up)