

How We Are Structured

As at 12 March 2025



TENAGA NASIONAL BERHAD

100% TNB POWER GENERATION SDN. BHD.

- 100% Integrax Berhad
 - 100% Integrax Maritime Services Sdn. Bhd.
 - 100% Pelabuhan Lumut Sdn. Bhd.
 - 100% Lekir Bulk Terminal Sdn. Bhd.
 - 50% Less 1 Share Lumut Maritime Terminal Sdn. Bhd.
 - 100% LMT Capital Sdn. Bhd. (Dormant)
- 100% TNB Manjung Five Sdn. Bhd.
- 100% TNB Western Energy Berhad
- 100% TNB Prai Sdn. Bhd.
- 100% TNB Northern Energy Berhad
- 100% TNB Janamanjung Sdn. Bhd.
- 100% TNB Pasir Gudang Energy Sdn. Bhd.
- 100% TNB Connaught Bridge Sdn. Bhd.
- 100% TNBPG Hydro Nenggiri Sdn. Bhd.
- 100% TNBPG Hydro Sungai Perak Sdn. Bhd.
- 100% Chenderoh Solar Terapung Satu Sdn. Bhd.
- 70% Jimah East Power Sdn. Bhd.
- 70% Southern Power Generation Sdn. Bhd.
- 60% Kapar Energy Ventures Sdn. Bhd.

- 100% TNB Repair and Maintenance Sdn. Bhd.
 - 100% Tenaga WHR 1 Sdn. Bhd. (Dormant)
 - 100% TNB REMACO Pakistan (Private) Limited
 - 100% Trichy Energy Limited (In Members' Voluntary Winding Up)
 - 100% Trichy Power Limited (In Members' Voluntary Winding Up)
 - 100% TNB Operations & Maintenance International Ltd.
 - 100% Oasis Parade Sdn. Bhd.
 - 30% Saudi-Malaysia Operation & Maintenance Services Company Limited
 - 10% Alimtiaaz Operation & Maintenance Company Limited
 - 50% GMR Tenaga Operations and Maintenance Private Limited

100% TNB RETAIL SDN. BHD.

- 100% TNBX Sdn. Bhd.
- 80% GSPARX Sdn. Bhd.
 - 49% Sime Darby Property (Rooftop Solar Solutions) Sdn. Bhd.

100% TNB-IT SDN. BHD.

100% MALAYSIA TRANSFORMER MANUFACTURING SDN. BHD.

100% TNB GLOBAL VENTURES CAPITAL BERHAD

100% TNB FUEL SERVICES SDN. BHD.

100% TNB GLOBAL CAPTIVE (L) LTD.

100% REV PROPERTY HOLDINGS SDN. BHD.

- 100% REV Horizon Sdn. Bhd.
- 100% REV Platinum Sdn. Bhd.
- 100% REV Kapar Sdn. Bhd.
- 100% REV Perai Sdn. Bhd.
- 100% REV Zenith Sdn. Bhd.

100% TNB INTEGRATED LEARNING SOLUTION SDN. BHD.

100% ALLO TECHNOLOGY SDN. BHD.

100% TNB RESEARCH SDN. BHD.

- 100% TNB Labs Sdn. Bhd.
- 40% Gunung Tenaga Sdn. Bhd. (Dormant)

100% TNB ENGINEERING CORPORATION SDN. BHD.

- 100% TNEC Construction Sdn. Bhd. (In Members' Voluntary Winding Up)
- 100% Bangsar Energy Systems Sdn. Bhd.
 - 70% Selesa Energy Systems Sdn. Bhd. (Dormant)
- 100% TNEC Operations and Maintenance Sdn. Bhd. (Dormant)
 - 51% Tomest Energy Management Sdn. Bhd. (In Members' Voluntary Winding Up)
- 77% Airport Cooling Energy Supply Sdn. Bhd.
- 70% Cooling Energy Supply Sdn. Bhd.
- 49% Abraj Cooling L.L.C

100% TNB RENEWABLES SDN. BHD.

- 100% TNB Sepang Solar Sdn. Bhd.
- 100% TNB Bukit Selambau Solar Sdn. Bhd.
- 100% TNB Bukit Selambau Solar Dua Sdn. Bhd.
- 100% TNB Bukit Sidim Kulim Solar Sdn. Bhd.
- 100% TNB Kuala Muda Solar Sdn. Bhd.
 - 49% SD Guthrie TNB Renewables Sdn. Bhd. (Formerly known as SD Plantation TNB Renewables Sdn. Bhd.)
- 30% Selarong Pertama Energy Sdn. Bhd.
- 30% Setia Kawan Energy Sdn. Bhd.

100% UNIVERSITI TENAGA NASIONAL SDN. BHD.

- 100% UNITEN R & D Sdn. Bhd.
- Yayasan Canselor Universiti Tenaga Nasional

* GVO Wind Limited, Bluemerang Capital Limited, Vantage Solar Investments S.A.R.L., Clean Energy and Infrastructure UK Wind Limited, Clean Energy and Infrastructure UK Wind 2 Limited and Spark Renewables Pty Ltd Group of Companies are detailed out on pages 374-383 of this Integrated Annual Report.

100% TNB ENERGY SERVICES SDN. BHD.

- 100% Tenaga E Mobility Solutions Sdn. Bhd. (Dormant)
- 70% MAEVI Sdn. Bhd. (Dormant)
- 49% Metrosphere Hydro Tersat Sdn. Bhd.
- 40% FTJ Bio Power Sdn. Bhd.
- 20% Jana Landfill Sdn. Bhd.

100% POWER AND ENERGY INTERNATIONAL (MAURITIUS) LTD.

- 100% Independent Power International Ltd.
- 20% Malaysian Shoaiba Consortium Sdn. Bhd.
- 50% Saudi-Malaysia Water & Electricity Co. Ltd.

100% TNB INTERNATIONAL SDN. BHD.

- 100% Vantage RE Ltd.
- 100% Tenaga Wind Ventures UK Ltd.
 - 100% GVO Wind Limited*
 - 100% Bluemerang Capital Limited*
- 55% Vantage Solar Investments S.A.R.L.*
 - 100% Vantage Solar UK4 Limited
- 100% Clean Energy and Infrastructure UK Limited
 - 100% Clean Energy and Infrastructure UK Wind Limited*
 - 100% Clean Energy and Infrastructure UK Wind 2 Limited*
- 100% JBM Solar Projects 18 Ltd
- 100% JBM Solar Projects 23 Limited
- 100% TWV No.1 Limited
- 100% Vantage RE No.1 Limited
 - 49% Blyth Offshore Demonstrator Limited
- 100% Vantage RE No.3 Limited
 - 100% Elipsgeen Limited
 - 100% Dullarbtons Limited
- 100% Stone HoldCo Pty Ltd
 - 100% Stone BidCo Pty Ltd
 - 100% Spark Renewables Pty Ltd*

SIMPLE INVESTMENTS

- 20% PERUSAHAAN OTOMOBIL ELEKTRIK (MALAYSIA) SDN. BHD. (In Winding Up By The Court)
- 10% LABUAN REINSURANCE (L) LTD.
- 7.7% FEDERAL POWER SDN .BHD.

TRUST FOUNDATIONS

- YAYASAN TENAGA NASIONAL
- RETIREMENT BENEFIT TRUST FUND

100% TNB VENTURES SDN. BHD.

- 76% Tenaga Cable Industries Sdn. Bhd.

83% SABAH ELECTRICITY SDN. BHD.

- 100% Elopura Power Sdn. Bhd.
- 20% Oriole Hydro Padas Sdn. Bhd.
- 100% Sustainable Power Sdn. Bhd.
- 60% Mengaris Solar Sdn. Bhd.

100% ARUNA SERVICIOS INTEGRALES S.L.U.

- 100% Global Power Enerji Sanayi Ve Ticaret Anonim Sirketi
 - 30% Gama Enerji Anonim Sirketi

60% TENAGA SWITCHGEAR SDN. BHD.

- 60% TSG Ormazabal Sdn. Bhd.
- 95% PT. Tenaga Nusa Bakti (Dormant)

DORMANT COMPANIES

- 100% TNB RISK MANAGEMENT SDN. BHD.
- 100% TNB HIDRO SDN. BHD.
- 100% TNB TRANSMISSION NETWORK SDN. BHD. (In Members' Voluntary Winding Up)
- 100% TNB GENERATION SDN. BHD.
- 100% TNB ENGINEERS SDN. BHD.
- 100% TNB TOPAZ ENERGY SDN. BHD.
- 100% TNB PROPERTIES SDN. BHD.
 - 100% TNP Construction Sdn. Bhd.
 - 40% KM-Metro TNB Properties Sdn. Bhd.

ASSOCIATES

- 49% FIBRECOMM NETWORK (M) SDN. BHD.
- 20% TEKNOLOGI TENAGA PERLIS CONSORTIUM SDN. BHD.
- 20% GB3 SDN. BHD.
- 25% JIMAH ENERGY VENTURES HOLDINGS SDN. BHD.
 - 100% Jimah Energy Ventures Sdn. Bhd.

JOINT VENTURE

- 50% SEATRAC SDN. BHD. (Dormant) (Dissolved w.e.f. 27 February 2025)

MANJUNG ISLAND ENERGY BERHAD
(Subsidiary as defined by MFRS 10, 11 and 12)