

PRESS RELEASE

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TNB ADVANCES ENERGY TRANSITION AGENDA WHILE DELIVERING LONG-TERM VALUE TO THE NATION

Tenaga Nasional Berhad (TNB) reaffirmed its commitment towards driving a just and responsible energy transition, while continuing to deliver long-term value for shareholders, the nation and the rakyat.

As Malaysia accelerates efforts under the National Energy Transition Roadmap (NETR), TNB continues to play a central role in supporting the country's aspirations towards a sustainable, inclusive and low-carbon energy future.

Accelerating Malaysia's Energy Transition

Throughout 2025, the Group intensified efforts in renewable energy integration, grid digitalisation and carbon management to strengthen national energy security and enable economic growth.

"As the country's leading utility provider, TNB plays an important role in supporting Malaysia's energy transition journey that is balanced, responsible and inclusive. Our focus remains on ensuring energy security, accelerating energy transition efforts and strengthening the resilience of our grid, all while continuing to create sustainable values for our shareholders as well as the rakyat," TNB Chairman Tan Sri Abdul Razak Abdul Majid said at TNB's 36th Annual General Meeting today.

During the year, TNB advanced several NETR aligned initiatives, including utility-scale solar developments, hybrid renewable solutions and low-carbon technologies. Among the key milestones was the signing of 785-megawatt peak (MWp) Corporate Renewable Energy Supply Scheme (CRESS) agreement to support data centre operations with green energy supply.

The Group also progressed hybrid hydro-floating solar developments at Kenyir, Terengganu, alongside green hydrogen initiatives at the Jimah East Power Plant in Negeri Sembilan, further reinforcing TNB's position in emerging low-carbon value chains and supporting Malaysia's broader decarbonisation agenda.

Investment Towards Future-Ready Grid

As part of its commitment to enhancing service reliability, TNB invested RM15.7 billion in capital expenditure in 2025, an increase from RM11.2 billion in 2024. Of the total investment, RM12.0 billion was allocated towards grid modernisation initiatives, aimed at maintaining supply stability, supporting renewable energy integration and meeting growing electricity demand.

"Our grid investments are increasingly important as Malaysia experiences electricity demand driven by industrial electrification, digitalisation, electric mobility and data centre growth," TNB President/Chief Executive Officer, Datuk Ir. Ts. Shamsul Ahmad said.

These investments contributed directly towards enhancing customer experience, with System Minutes recorded at 0.15 minutes, significantly outperforming the global benchmark <1.5 minutes, while the System Average Interruption Duration Index (SAIDI) improved to 46.93 minutes from 47.88 minutes in 2024.

TNB's focus on service excellence is reflected in its Customer Satisfaction Index (CSI), where the Group achieved a record high score of 90% in 2025.

Delivering Values to Shareholders

For the financial year ended 31 December 2025, TNB recorded a profit after tax (PAT) of RM4.8 billion. The performance was supported by continued electricity demand growth, operational efficiencies and stable regulatory framework.

This resilient performance allowed TNB to declare a total dividend of 53 sen per share in 2025 – the highest in five years – amounting to RM3.1 billion. The amount represented an increase of 4.2% compared to 2024.

The payout delivered direct financial benefits to millions of Malaysians, as more than 60% of TNB shares are collectively held by major Government-Linked Investment Companies (GLICs) such as the Employees Provident Fund, Khazanah Nasional Berhad, Permodalan Nasional Berhad, Kumpulan Wang Persaraan and Lembaga Tabung Haji.

“These distributions ultimately reach millions of Malaysians, reinforcing national savings, retirement security and broad-based financial wellbeing,” Tan Sri Abdul Razak said.

Profits that Return to the Rakyat

TNB's commitment to nation-building goes beyond financial returns. Through targeted programmes in education, community development and wellbeing, the company channels long-term investments into meaningful outcomes.

Throughout 2025, TNB has played an active role in uplifting communities nationwide, contributing more than RM232.3 million across areas such as education, sports and community wellbeing and environment.

In addition, a total of RM11.9 million in zakat wakalah was distributed to over 36,000 *asnaf* beneficiaries.

Building a Brighter Malaysia

For the months ahead, TNB will continue to focus on strengthening grid resilience, expanding renewable energy capacity, advancing regional energy connectivity and enabling the growth of new industries, including the digital and AI-driven economy.

As the nation's leading utility company, TNB remains steadfast in its purpose to provide reliable energy, drive sustainable progress and contribute meaningfully towards building a brighter future for Malaysia.

“TNB remains committed to working closely with all stakeholders to help realise Malaysia's energy transition ambitions while ensuring no community is left behind,” Tan Sri Abdul Razak said.

About Tenaga Nasional Berhad (TNB)

Tenaga Nasional Berhad (www.tnb.com.my) is a leading Malaysian utility company in Asia with an international presence in the United Kingdom (UK), Ireland, Australia, Turkiye, Saudi Arabia, Kuwait, Pakistan, and Cambodia. Within the renewable energy space, TNB has a total gross portfolio of 3.3 Gigawatts (GW) in Peninsular Malaysia (including 2.5GW of large hydro) and 1.3GW across the UK, Ireland, Australia, and Turkiye, comprising mainly solar, wind, and hydro energy generation assets. In addition to being the nation's primary electricity generation enterprise, TNB also transmits and distributes electricity across Peninsular Malaysia, Sabah, and the Federal Territory of Labuan. As of 31 March 2026, TNB supplies electricity to over 11 million customers.

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PHOTO 1



TNB Chairman, Tan Sri Abdul Razak Abdul Majid (centre) with TNB President/Chief Executive Officer, Datuk Ir. Ts. Shamsul Ahmad (right) and TNB Chief Financial Officer, Badrulhisyam Fauzi (left) holding the TNB's Integrated Annual Report 2025 at TNB's 36th Annual General Meeting at Leo Moggie Convention Centre, TNB Platinum, Bangsar today (21st May 2026).

PHOTO 2



TNB Chairman, Tan Sri Abdul Razak Abdul Majid (centre) with TNB President/Chief Executive Officer, Datuk Ir. Ts. Shamsul Ahmad (left, front row) and TNB Company Secretary, Ali Munawar Salim (right, front row) at TNB's 36th Annual General Meeting at Leo Moggie Convention Centre, TNB Platinum, Bangsar today (21st May 2026).

PHOTO 3



From left, TNB Chief Financial Officer, Badrulhisyam Fauzi; TNB President/Chief Executive Officer, Datuk Ir. Ts. Shamsul Ahmad; TNB Chairman, Tan Sri Abdul Razak Abdul Majid; and TNB Company Secretary, Ali Munawar Salim at the Group's 36th Annual General Meeting.

PHOTO 4



TNB presented its annual financial statement to shareholders present during the Group’s 36th Annual General Meeting held at Leo Moggie Convention Centre, TNB Platinum, Bangsar today (21st May 2026).