

UNAUDITED FINANCIAL RESULTS 1ST QUARTER FY2009

19th January 2009







AGENDA

- ☐ Highlights Of The Group's Performance
- **□** Details Of The Group's Performance
- **□ Q&A**



Highlights Of The Group's Performance

"Powering The Nation."

Y.Bhg. Tan Sri Leo Moggie CHAIRMAN



KEY HIGHLIGHTS

- $\sqrt{}$ 1.1% Unit electricity demand growth in Peninsular Malaysia
- **√** 27.2% increase in Group Revenue against a 48.9% increase in Operating Expenses
- √ Average coal price of USD113.9/MT
- \checkmark EBITDA margin at 21.5% compared to 40.3% for the corresponding period in FY2008
- √ Net loss of RM944.1mn

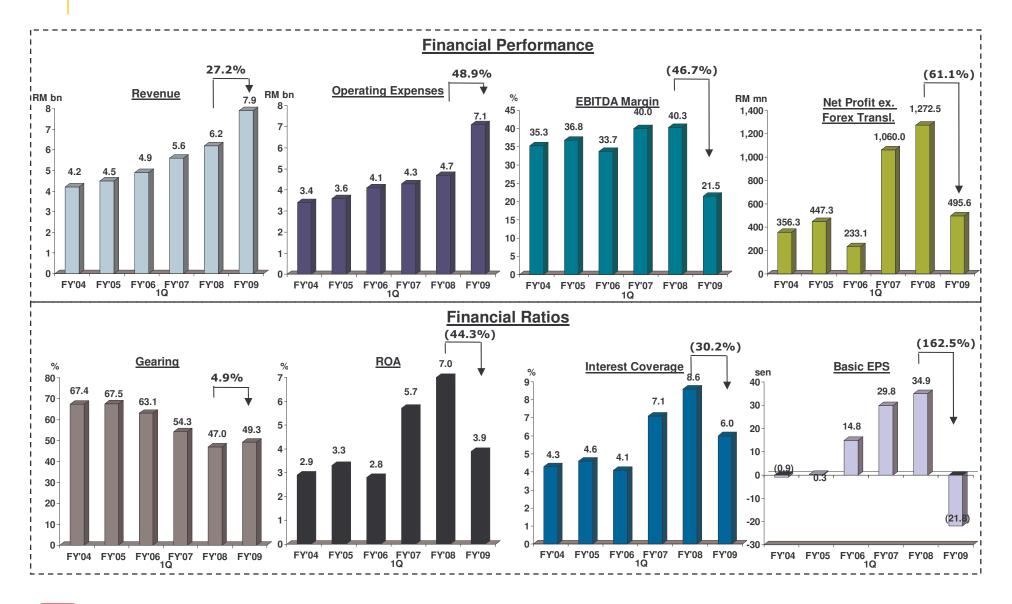


FINANCIAL HIGHLIGHTS

RM mn	1Q FY'08	1Q FY'09
Revenue	6,208.3	7,895.0
Operating Expenses	(4,742.6)	(7,060.6)
Other Operating Income	216.7	108.0
Operating Surplus	1,682.4	942.4
Finance Cost	(290.0)	(285.2)
Transaction Gain/(Loss)	(0.2)	2.0
Profit Before Tax & Translation Gain/(Loss)	1,401.6	667.0
Net Profit Before Translation Gain	1,272.5	495.6
Translation Gain	242.4	(1,439.7)
Profit/(Loss) for the period	1,516.9	(940.7)
Profit/(Loss) Attributable to:		
Equity Holders	1,514.9	(944.1)
Minority Interests	2.0	3.4
	1,516.9	(940.7)



FINANCIAL PERFORMANCE & RATIOS





ECONOMIC PROFIT

	1Q			
	FY2008	FY2009		
	RM mn	RM mn		
NOPLAT computation:				
EBIT	1,381.3	747.3		
Adjusted Tax	(359.1)	(186.8)		
NOPLAT	1,022.2	560.5		
Economic Charge computation:				
Avg. Invested Capital	53,683.0	54,623.2		
WACC	7.6%	7.6%		
Economic Charge	(4,058.4)	(4,129.5)		
Pro-rated for 3-month period	(1,014.6	(1,032.4)		
ECONOMIC PROFIT / (LOSS) (NOPLAT + ECONOMIC CHARGE)	7.6	(471.9)		



ANNOUNCEMENT OF HEADLINE KEY PERFORMANCE INDICATORS

FY'09 Targets and 1Q Performance

Initiatives	Actual FY2008	Target FY2009	1QFY'09
Return on Assets (ROA)	4.6%	2.8%*	3.9%
Gearing	46.9%	48 - 50%	49.3%
Unplanned Outage Rate (UOR)**	3.3%	3.5%	2.8%
T&D Losses	9.5%	9.5%	9.6% ² 9.5% ³
Transmission System Minutes (mins)	6.6	6.5	0.4
Distribution SAIDI (mins)	78.0	75.0	22.9

Gearing Long-term & Short-term debt Long-term & Short-term debt + Shareholders Funds + MI

Note: 1 based on adjusted annualised net profit as calculated above

2 based on 12-month rolling averages

3 based on YTD



^{*} Preliminary given the current economic uncertainties

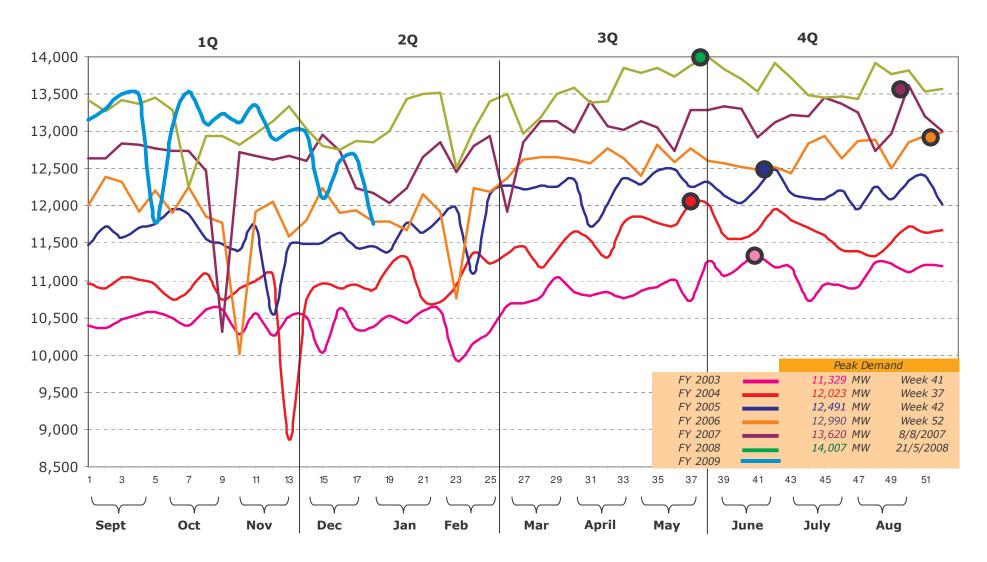
^{**} excludes KEV

ANALYSIS OF ELECTRICITY GROWTH IN PENINSULAR MALAYSIA

UNITS	SALES	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept	Oct	Nov	Dec
strial	Gwh	3,486	3,283	3,226	3,277	3,355	3,447	3,108	3,412	3,403	3,532	3,417	3,565	3,501	3,238	3,086	3,007
Industrial	Growth (%)	7.2	8.5	10.0	(1.7)	6.4	13.0	8.4	2.1	2.2	4.6	4.2	5.5	0.4	(1.4)	(4.3)	(8.2)
Commercia	Gwh	2,324	2,154	2,223	2,183	2,235	2,152	2,091	2,253	2,377	2,330	2,282	2,336	2,349	2,416	2,177	2,193
Comi	Growth (%)	8.5	11.6	9.4	5.6	10.3	7.8	8.7	1.4	10.4	3.6	5.1	5.6	1.1	12.2	(2.1)	0.5
Domestic	Gwh	1,331	1,293	1,315	1,259	1,269	1,310	1,284	1,289	1,431	1,350	1,336	1,343	1,318	1,465	1,309	1,312
Dom	Growth (%)	4.5	17.4	(0.3)	4.8	1.3	16.7	4.0	(2.5)	6.8	0.6	4.3	6.8	(0.9)	13.3	(0.5)	4.2
TOTAL	Gwh	7,242	6,828	6,863	6,817	6,963	7,010	6,579	7,051	7,313	7,314	7,134	7,349	7,268	7,226	6,673	6,612
10	Growth (%)	7.2	11.2	7.7	1.9	6.7	12.0	7.6	1.0	5.7	3.6	4.5	6.0	0.4	5.8	(2.8)	(3.0)
	1Q FY'08 8.6% 2Q FY'08 6.7%				3Q FY'08 4.6%	3		4Q FY'0 4.7%	08		1Q FY'09 1.1%						
					Г	Growth	(%)			Y'08 .6		1QFY					

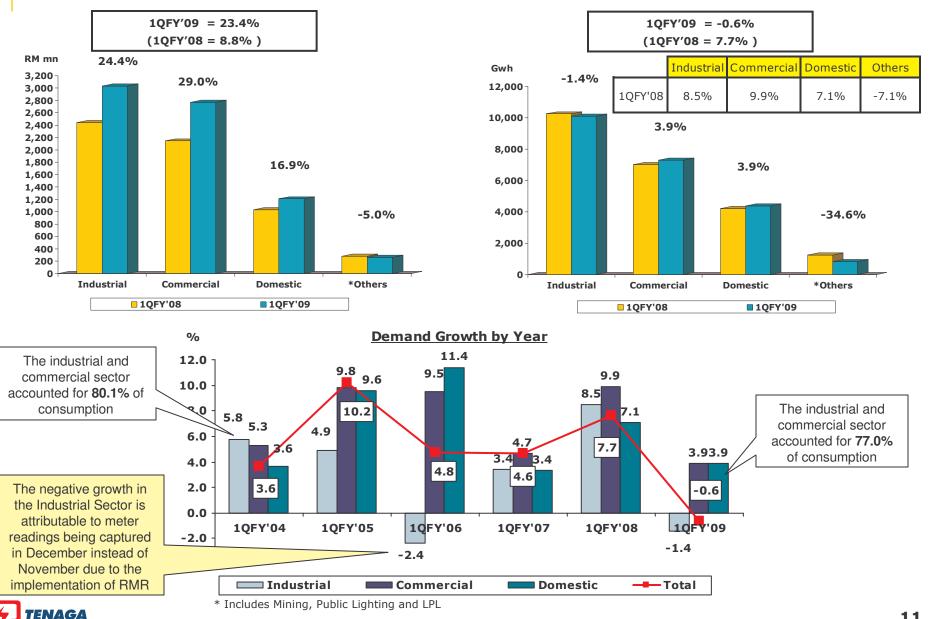


SYSTEM WEEKLY MAXIMUM DEMANDFor FY2002/03 to FY2008/09 (Sept - Aug Period)





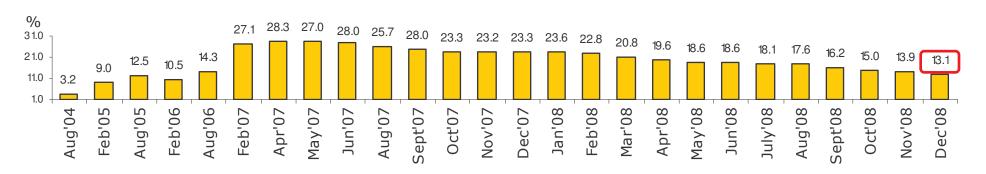
ANALYSIS OF ELECTRICITY GROWTH BY SECTORS



NASIONAL BERHAD

SHAREHOLDING

Foreign Shareholding



Main Shareholdings

	Aug'07	Aug'08	Dec'08	Variance (Dec'08 & Aug'08)
Name	%	%	%	%
Khazanah Nasional Berhad	37.67	37.80	37.80	0.00
Employees Provident Fund Board	10.06	11.32	13.53	19.52
Skim Amanah Saham Bumiputera	7.23	8.94	8.94	0.00
Kumpulan Wang Persaraan	3.23	3.53	3.53	0.00
Other Corporations & Govt. Agencies	9.90	17.14	17.20	0.35
Subtotal	68.09	78.73	81.00	2.88
Foreign	25.67	17.64	13.10	(25.74)
Malaysian Public	6.24	3.63	5.90	62.53
Total	100.00	100.00	100.00	
Paid Up Capital (mn shares)	4,331.71	4,334.50	4,334.60	0.00



AGENDA

- Highlights Of The Group's Performance
- □ Details Of The Group's Performance
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Details Of The Group's Performance

"Service Excellence 10/10"

Y.Bhg. Dato' Sri Che Khalib Bin Mohamad Noh President/Chief Executive Officer



OPERATING EXPENSES

RM mn	1QFY'08	1QFY'09	Changes (%)	Increase
Sales of Electricity	5,898.4	7,276.5	23.4%	1,378.1
IPP	(2,176.0)	(3,036.1)	39.5%	860.1
Fuel	(692.7)	(1,580.6)	128.2%	887.9
R&M	(200.9)	(222.4)	10.7%	21.5
Salary & Related Costs	(369.1)	(518.6)	40.5%	149.5
FRS 119 (Staff Benefits)	(167.0)	(177.6)	6.3%	10.6
Depreciation	(818.5)	(757.4)	(7.5%)	(61.1)
General Expenses	(100.3)	(102.7)	2.4%	2.4
Provisions	10.6	(5.7)	(153.8%)	16.3
Subs. Cost of Sales	(217.8)	(600.4)	175.7%	382.6
Subs. General Expenses	(10.9)	(59.1)	442.2%	48.2
TOTAL OPERATING EXPENSES	(4,742.6)	(7,060.6)	48.9%	2,318.0



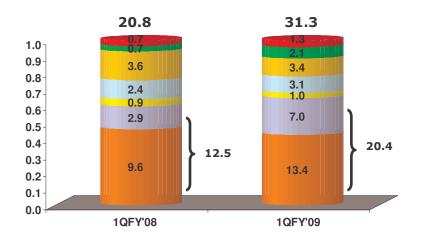
COST PER UNIT

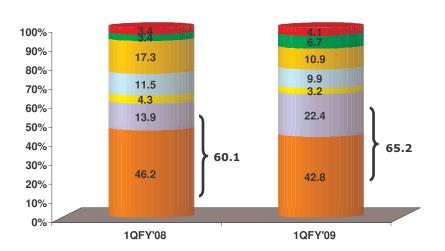
50.5% Increase In Cost Per Unit Sold

63.2% Increase In IPP & Fuel Cost Per Unit Sold

COST PER UNIT SOLD	1Q FY'03	1Q FY'04	1Q FY'05	1Q FY'06	1Q FY'07	1Q FY'08	1Q FY'09
(sen/kWh)	19.8	19.7	18.9	20.3	20.1	20.8	31.3

% of Total Operating Cost (excluding Finance)





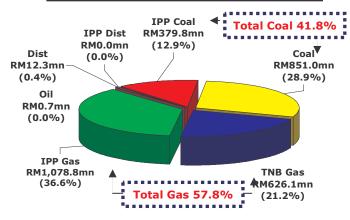




INDUSTRY GENERATION IN PENINSULAR MALAYSIA (TNB & IPPS)

Coal Generation Accounts for 30.9% of Units Generated in Pen. Malaysia

	Fuel Cost (RM mn)									
Fuel	3 Mo	nths	Varia	nce						
Туре	FY 2008	FY 2009	RM	%						
Gas	793.4	1,704.9	911.5	114.9						
Coal	503.2	1,230.8	727.6	144.6						
Dist.	6.3	12.3	6.0	95.2						
Oil	1.0	0.7	(0.3)	(30.0)						
Hydro	0.0	0.0	0.0	-						
Total	1,303.9	2,948.7	1,644.8	126.1						



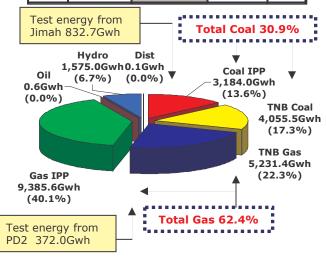
TOTAL: RM 2,948.7mn

Total Coal Consumption = 3.0mn MT

Average Contracted Price of coal consumed

= USD113.9/MT

	Units Generated (Gwh)										
Fuel		1Q	Varian	ice							
Type	FY 2008	FY 2009		%							
Gas	15,410.9	14,617.0	(793.9)	(5.2)							
Coal	6,082.5	7,239.5	1,157.0	19.0							
Dist.	0.1	0.1	0.0	4.9							
Oil	0.8	0.6	(0.2)	4.3							
Hydro	1,611.8	1,575.0	(36.8)	(2.3)							
Total	23,106.1	23,432.2	326.1	1.4							



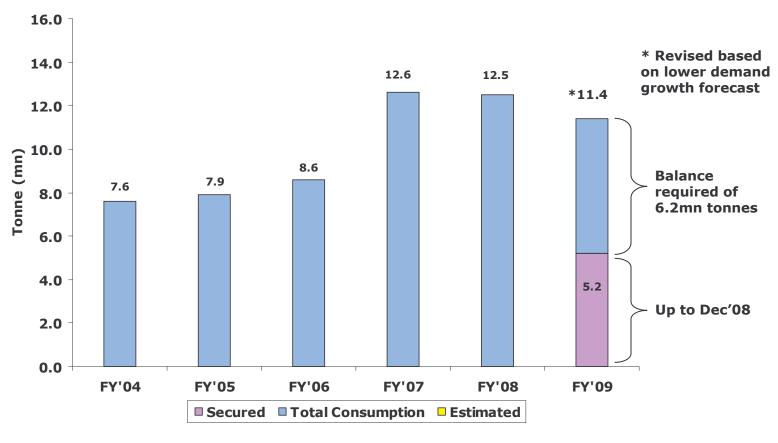
TOTAL: <u>23,432.2 Gwh</u> Fuel Cost/Gwh: 12.58 sen



REVISED COAL REQUIREMENT FOR FY'09 OF 11.4MN MT

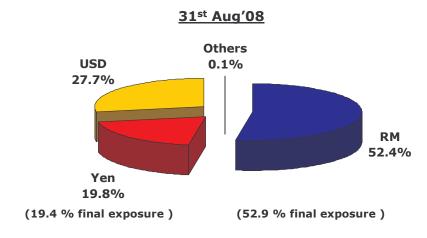
Pricing for 32% of Remaining 6.2mn Tonnes Required Based on Index-Linked

	FY'04	FY'05	FY'06	FY'07	FY'08	YTD Dec'08
Average Coal Price (CIF) (USD/metric tonne)	34.0	49.8	52.8	45.3	76.4	107.7





ANALYSIS OF DEBT EXPOSURE



*Total Debt

Net Debt

Gearing (%)

Net Gearing (%)

RM22.7 bn

RM17.3 bn

46.9

35.8

Fixed:Floating 92.2%: 7.8%
Weighted Average Cost of Debt 5.49%

USD/RM : 3.39 100YEN/RM : 3.13 USD/YEN : 108.31

Others USD 0.0% 27.5% Yen 22.8% (22.3 % final exposure)

*Total Debt

Net Debt

Gearing (%)

Net Gearing (%)

RM24.0 bn

RM18.9 bn

49.3

38.7

Fixed:Floating 92.3%: 7.7%
(Based on final exposure – Fixed:Floating 98.6%: 1.4%)

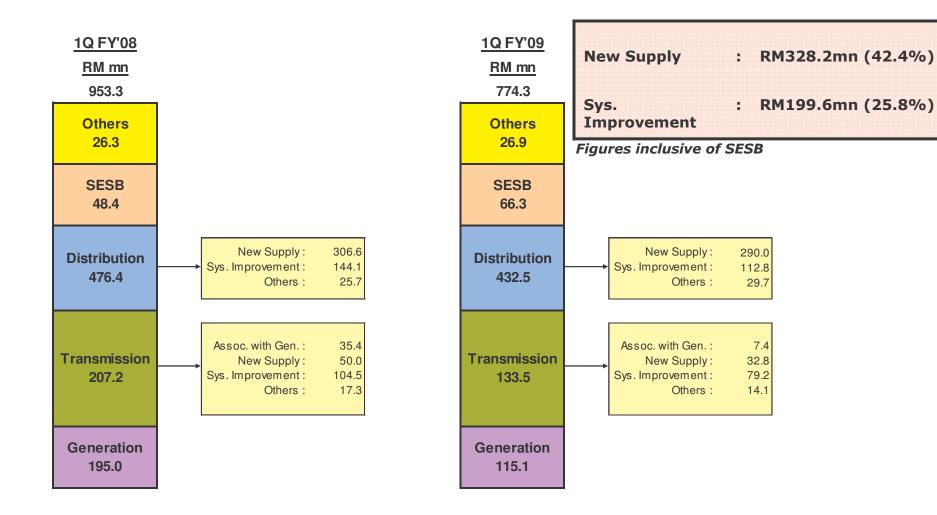
Weighted Average Cost of Debt 5.33% (Based on final exposure – 5.42%)

	30	0/11/08	14/1/09
USD/RM	:	3.62	3.57
100YEN/RM	:	3.80	3.97
USD/YEN	:	95.26	89.92



CAPITAL EXPENDITURE

68.2% Utilised for New Supply and System Improvement





CASHFLOW

RM'mn	<u>Group</u>		<u>Com</u>	<u>pany</u>
	31-Aug-08	30-Nov-08	31-Aug-08	30-Nov-08
Cashflow From Operations	7,341.4	778.1	5,508.1	301.8
(-) Capex	(4,607.4)	(683.4)	(4,137.6)	(601.8)
(-) Interest Servicing	(1,225.1)	(258.2)	(876.6)	(180.2)
(+) Dividend from Subsidiaries	3.6	0.0	542.9	0.0
FREE CASH FLOW	1,512.5	(163.5)	1,036.8	(480.2)
(+) New Debt	815.8	220.7	375.4	40.2
		330.7		40.2
(-) Repayment	(1,967.3)	(438.7)	(1,461.0)	(120.4)
(+) Proceeds from issuance of shares	19.6	0.8	19.6	0.8
Cash Flow After Debt Service	380.6	(270.7)	(29.2)	(559.6)
Others	(275.9)	53.4	(282.2)	45.3
Net Cash	104.7	(217.3)	(311.4)	(514.3)
Currency translation differences	(20.1)	2.0	-	
Cash Balance	5,383.9	5,168.6	4,213.0	3,698.6



OUTLOOK FOR FY2009

Demand Growth:-

- Decline in industrial activity during the month of December 2008
- Prolonged closure of factories during the festive holidays which could continue into the next quarter
- Global economic activities which remain turbulent
- Given the declining economic activities, demand growth for full year FY2009 expected to trend lower

Operating Expenditure:-

- Whilst coal prices may ease the weakening Ringgit may continue to keep coal prices high
- Higher interest loan payments if weak Ringgit continues to weaken against USD and Japanese Yen
- Increase in capacity payments with the commissioning of Jimah
- Given the foregoing scenario, the Group's financial performance for FY2009 will likely be worse



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We now open the session for Q&A



Thank You



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